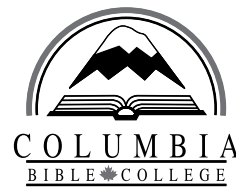


Columbia Bible College
Report to the
Annual General Meeting
October 21, 2010 @ 7:00 pm



75 years of training people for a life of discipleship, service, and ministry.

FOUNDED ON THE WORD - FOCUSED ON THE MISSION



Columbia Bible College COLLEGE REPORT 2009 - 2010

By Ron Penner

*This fall marks the 75th time an MB or MC Bible school or college in BC has launched a school year! Anniversary celebrations have begun and will culminate in a great celebration on October 22, 2011. The anniversary theme is “**Founded on the Word; Focused on the Mission.**” One of the first programs begun by our conferences and churches was the creation of church-based Bible schools. They believed in the significance of the Word in shaping the life priorities of young adults. That conviction continues and with our six applied ministry majors in a four-year degree program, Columbia is focused on preparing people for God’s Mission. Columbia is a marvelous asset for the churches of our region, not only because of its programs and people, but also because of its fine library and campus. Imagine the impact of 500 students over the course of a lifetime – this too is a marvelous contribution!*

The 2010 school year has begun well and we are pleased to present this report to you, our “owners.” The report looks back at the year since the last AGM and also looks forward into this current year.

Reflections on 2009-2010

The wider issues in the year past were...

- threat of the Swine flu pandemic,
- a significant economic downturn,
- the massive earthquake in Haiti, and
- the 2010 Winter Olympics.

At Columbia, we saw...

- A bounce in enrollment to 535.
- Launch of the College Match Bursary in which the college matches up to \$1000 in financial aid for students whose church supports them financially. This has been an enormously popular program with over 40 churches participating in the program.

- Retooling of our College Vision for the next five years.
- Implementation of our new College software suite to create an integrated management of student information, finances, and the website.
- Planning and preparation for the new Residence. See page 5 for additional information.
- Engagement of several external consultants to review our operations in the area of our facilities, risk management, development, and marketing.
- Update of our course articulation agreement with Trinity Western University and

Canadian Mennonite University. We have a very fine “credit bridge” with these two universities.

- Working through several unexpected personnel transitions – Academic Dean and Director of Enrollment.
- Implementing the first step of a plan to improve the salary and benefits program for our employees.
- Reviewed the benefits and pension plans for employees.
- Graduated 138 students in April 2010.
- We were able to conclude the year with a modest surplus of \$122,000.

Looking ahead to 2010-2011 and Beyond

We had projected a steady-state enrollment for this year. However, when September arrived and we confirmed the attendance, our enrollment was down in several ways: we have fewer students, those students tend to take fewer credit hours, and more are coming as commuters. Consequently this has reduced our projected revenues for the year and the team is working to build up revenues and reduce expenses accordingly. The budget and finances are discussed in more detail in the Financial report on pages 7-11.

Faculty

The arrival of Dr. Doug Berg as our Academic Dean in August 2010 was highly anticipated. Doug brings great preparation to his post as well as a deep interest in shaping future generations of students for discipleship, service and leadership.

Several of our faculty are working to complete their doctoral programs.

- Bryan Born graduated from the University of SA in June, 2010; his dissertation topic was *"Worlds of the Spirit". Exploring African Spiritual and New Pentecostal Church Relations in Botswana.*
- Carey Penner completed his dissertation at the close of summer 2010, *"An Action-Project Investigation of Young Adult Clients' Self-Efficacy within Individual Counselling Process"* and now awaits final approval prior to graduation.
- Michael Szuk continues to work on his dissertation, entitled *"The Role of the Holy Spirit in the Book of Revelation."*

Gareth Brandt published, *"Under Construction: Reframing Men's Spirituality"*.

We appreciate the desire of faculty to keep learning so that they can provide top quality education for our students. Year after year, students acknowledge and appreciate the care, knowledgeability, and preparedness of our faculty.

Library

The Columbia library has seen significant improvements over the past few years. First, the library shelving was retrofitted for seismic events, second, we installed new library management software, and third, this year the library added 47,000 new electronic books. In one summer, we doubled our holdings and leapt into the growing world of digital resources.

UFV

We have renewed our dialogue with the University of the Fraser Valley, seeking ways in which our students can have a "sturdy bridge" from studies at Columbia to programs offered at the university. Both leadership groups have good interest in making this happen and this will be one of the key priorities for us in this year.

The Church

Columbia exists to serve the church and it has been our goal to do that better. One of our key priorities is to keep the church informed about life and opportunities at Columbia – Paul Loewen, Church and donor relations, and Candice, Heather, and Mallory, our Admissions team, are key leaders for this aspect. Columbia Singers, a student worship team, as well as several hundred student volunteers and interns contribute weekly to churches throughout the lower mainland.

Alumni

Columbia has over 8000 alumni around the globe. Our development consultant highlighted the importance of the College connecting with and serving this group. Alumni represent a crucial spiritual, moral, and financial support base for a college. Shirley Esau, alumnus and long-time CBC staff member, agreed to assume the role of Director of Alumni Relations this past summer. We are delighted and look forward to her ministry. One of the significant new ways we expect to serve alumni

is through Globe Quest, an educational travel program for alumni and friends. The first major event is a 16-day trip to Israel and the Sinai in June 2011. Other trips planned include canoeing, backpacking, and a Family caving trip in summer 2011, a Tall ships cruise in fall 2011, and in Spring 2012, a *"Footsteps of Paul"* trip to Turkey and Greece. Check our website for details and page 12 for a few photos.

Residence

Rebuilding the Residence has been a major project for us over last year and it continues through this year. The plans have been completed and approved by the city. We continue to work on completing our campaign for funding. The College is committed to be debt-free during the building and so we continue to connect with people to raise the final portion of the \$3.5million it will cost to build the residence. The AGM approved the project at the 2009 AGM, subject to funding. So, the hope and plan is that we will secure those final gifts and pledges by Christmas so we can build in time for the fall 2010 College year.

Mission Statement

The College team has reviewed both the long-standing Mission statement and the College Vision. The process engaged the employees, the faculty in two workshops, the strategic planning team, and the Board. The AGM delegation will be asked to affirm a slight amendment to the mission statement:

Current

"To prepare people for a life of discipleship, service and ministry."

Recommended

"To prepare people for a life of discipleship, service and leadership; and to serve the church."

The rationale for this recommendation is placed on page 12.

Vision 2015

Our Vision for 2015 includes the following elements with top priorities highlighted.

Programs and Services

- Expand Abbotsford Campus enrollment to 600
- Strengthen the Discipleship stream within both the core curriculum of the College as well as create new programs to provide for additional student cohorts.
- Create a Leadership Minor or Track within Columbia's Four-Year programs.
- Expand Columbia's Online teaching capacity
- Develop Non-Formal and Continuing Education Opportunities

Provisions

- Increase operational donation revenues to about \$2M per year over the next five years
- Build up our Advancement Team in order that our donation support can grow.
- Implement Consulting Team Report and Recommendations
- Expand revenues through current or new auxiliary enterprises
- Integrate Columbia's Marketing efforts so we have a coordinated effort and messaging to our various constituencies.
- Review the College Business Plan for functionality, efficiency, and trackability
- Increase use of partnerships in funding the College.
- Create operational and business plan with goals, objectives, outcomes, and assessment means for all administrative and educational departments.
- Complete College Risk Management Audit.

People

- Continue improving the care of our employees with particular emphasis on moving our salary grid toward 90% of UFV.
- Appoint a Director of Advancement in order to strengthen this aspect of the College's operation.
- To hire additional faculty as determined by the Academic leadership and Administration.
- Begin succession planning for the president's post.

Partnerships

- Strengthen the College's relationship with its sponsoring churches through increased presence by College faculty at key events such as conferences and providing leading for church ministry.
- Expand credit transfer articulation to include colleges and universities in every major province.
- To expand partnerships firstly to other Anabaptist denominations such as MC Alberta, Canadian Baptists, but then also considering endorsements from other evangelical denominations (eg.CRC) and churches (eg.Christ the King).
- To strengthen our relationship with area Christian High Schools as well as Graduate Schools.
- Expand our corporate sponsorship vision to include an increased value for their organization as well as the development of some co-op education linkages with businesses and churches.

Place

- Complete new Residence on campus
- Reformulate the Abbotsford Campus Master Plan. A significant segment will be the future of the Teaching Center. Future planning should also consider the possibility of a Vancouver Teaching site.
- Address some significant repair and maintenance projects.



Ron Penner, President

Planning

- To complete a College Values articulation which can fit into our planning model.

Policies

- Harmonize College Faculty and Student Manuals
- Develop College Information Technology Policies
- Refresh Board Manual
- Develop College Archival policy
- Create searchable College Policy database.

We enjoy good support from the leadership teams of both BCMB as well as MCBC and we appreciate the leadership of our Board of Directors. Their guidance as well as involvement as ambassadors for the College are invaluable. We know they serve in this capacity as volunteers and appreciate their sacrifice.

Thanks too to the hundreds of people who donate to the College annually – it is these gifts which allow us to avoid raising the price of education even higher. We affirm your vision to keep Columbia strong for future generations.

For the Team,

A handwritten signature in dark ink, appearing to read "Ron Penner". The signature is written in a cursive, flowing style.

Ron Penner
President

Update Residence Building Campaign

We approved the Residence project at the 2009 AGM, subject to funding being in place as per our agreement to not go into debt. Here is how things have progressed:

1. Plans

The plans and variances needed for the project have been approved by the city. The plans are ready to have a permit pulled when we are prepared to proceed.



2. Fundraising

The Residence Campaign Team has been working diligently to raise the \$3.5M in cash and short-term pledges since late fall 2009.

Members include: Abe Neufeld – Chair, Gerd Bartel, Vern Heidebrecht, Paul Loewen, Ron Penner, John H. Redekop, Randy Redekop, and Walter Unger. Support staff include: Myra Lightheart and Brun Sawatzky.

At this point we have we have over \$2.5M in cash and pledges so we are working toward our finishing campaign. Work continues to ask churches and friends of the College to help us with the finishing campaign.

3. Logistical Preparations

The Board has affirmed Randy Redekop as volunteer Construction Manager for the project. We are very grateful for Randy's enormous commitment to the project.

With an eye to possibly beginning construction after Christmas, we have removed the old buildings on the site. We chose late summer in order to minimize the risk and disruption created by students present as well as our Facilities staff having the time to devote to it before the college year began.

4. Path Forward

Once the funding in cash and pledges has been reached, the CBC Board will convene in order to confirm all conditions are satisfied and only at that point, give final approval for construction to begin.

Our hope is to have the residence ready for use in Fall 2011!

TARGETS	
Capital Reserve	463,000
Phase 1 - Lead Gifts	1,000,000
Phase 2 - Matching Gifts	
Major Donors	300,000
Miscellaneous and Bequests	300,000
Lunches	437,000
General mailing	100,000
Phase 3 - Completion Gifts	
Finish help	500,000
Gifts-in-Kind	300,000
Total	\$3,500,000

Message from the Board Chair

Abe Neufeld



We as your Board feel privileged and blessed to be closely associated with Columbia Bible College.

It is both challenging and inspirational to be charged with the responsibility of providing spiritual leadership, and operational direc-

tion, for the faculty, staff and students at CBC. The capacity to achieve this shared mandate is significantly enabled through the gifted leadership role of our President Ron Penner and his Senior Administrative Staff.

Our College continues to be entrusted with a strong student enrolment! We praise God for each of our students commitment of their time and financial resources as they seek to broaden their spiritual horizons. Their investment of time at CBC will develop lifelong relationships, deepen their faith and will assist them in discovering their full potential in life.

We are thankful to God for our seasoned faculty and staff who are committed to assisting our students in deepening their faith, enlightening both mind and soul, and equipping them to live to the full potential of a called purposeful life.

Our Board monitors the work of the President who is the Chief Executive Officer and is responsible for the overall administration and the well being of the College. This year we invited the Faculty and Administrative Staff to assist us in our annual performance review of our President. The responses were all consistently positive in describing the President as a leader of high integrity who understands and takes seriously the embodiment of the theology and values of the College. Overall, Ron is seen as a huge gift to Columbia in this season of his ministry.

Our Board has been actively engaged in a number of initiatives.

1. We began the process of reviewing the Colleges Mission, Vision, and Core Values Statements. Two of our Board meetings were held in conjunction with our Faculty and Staff in this review. While positive progress has been achieved our work is not completed. We valued the opportunity to come together and gain understanding and an appreciation for each other.
2. At our 2009 CBC AGM the Residence Project received approval in principle as well as authorization to commence fund raising efforts. Our Facilities Committee and Campaign Team have both been actively at work.
3. Our Campus Facilities Committee and our Architect Wes Friesen have approved the working drawings. They are ready to proceed with the construction of a 4-story 134 student capacity residence on campus. The building site has been prepared and zoning approvals are in place. We have appointed Randy Redekop as the Construction manager. Randy is graciously offering his expertise as a volunteer.
4. The Board and our Residence Campaign Team have been at work since last November on raising the \$3.5 million required for the project. We are pleased to report that our Team has received gifts, pledges and in kind donations(materials and labour) totalling about \$2,600,000. This leaves us with a balance of \$900,000 to raise before we begin construction. We have made number of "donor requests" from whom we anticipate positive responses. Our goal is to complete the final fund raising drive by December. We remain optimistic that this is achievable and invite your prayers and financial support.
5. The Board prioritized the formation of a Leadership Succession Plan for Columbia. While we are not anticipating the imminent retirement or departure of our Senior Staff, we believe it is prudent to have a orderly plan in place when these events occur. To assist us in this direction, We have appointed a Succession Planning Task Force, to pull together the research and plans to assist in development of a Leadership Succession Plan.
6. We appointed A Board Manual Task Force. A Board manual is a working resource for the Board of Directors, holding both the policies regarding the way it does its work as well as key policies and documents. This the logical next development step following the revision of the College Bylaws. We look forward to adopting our new Board Manual in early 2011.

We are pleased that we have received a positive Financial Audit. The work of our Finance Committee, Terry Christie and Ron Penner, are valued in monitoring the colleges finances. With fluctuating student enrolments the challenge to maintain positive financial outcomes, requires due diligence. We are grateful to you as delegates of our member churches for your continued strong support of Columbia Bible College. Thank you for entrusting us with the privilege of serving you in this ministry.

Financial Pages 7-11

Terry Christie

COLUMBIA BIBLE COLLEGE			
STATEMENT OF FINANCIAL OPERATIONS			
FOR 12 MONTHS ENDED April 30, 2011, 2010			
(Enrolment FFTE's)			
	Budget	Actual	Approved
	1 (510)	2 (508)	3 (470)
	2010/11	2009/10	2009/10
TOTAL REVENUES	6,124,390	5,693,105	5,543,248
Educational	4,188,124	3,948,323	3,681,272
Course Fees	4,026,644	3,779,030	3,528,722
Other Student Revenue	161,480	169,293	152,550
Constituent & Conference	1,241,000	948,382	1,115,004
Denominational Conference/Church/Donations	450,000	453,290	460,000
Donations and net fundraising	705,850	495,092	655,004
Globe Quest	85,150		
Programs assisting students	90,000	93,360	90,000
Other Revenues	605,266	703,040	656,972
Lease, Investment, Miscellaneous	179,035	202,132	180,485
Residence - net	146,680	154,000	154,660
Food Services - net	127,927	109,387	94,394
Catering - net	28,000	25,761	27,936
Hospitality - net	101,300	193,116	183,990
Bookstore - net	22,324	18,644	15,507
TOTAL EXPENDITURES	6,124,390	5,479,818	5,543,248
Academic Departments/Programs	2,542,762	2,445,646	2,382,988
Academics	1,235,298	1,224,489	1,180,313
Early Childhood Education	197,787	176,726	180,220
Library	304,803	290,286	264,792
Missions, Worship Arts, Youth	132,250	132,672	127,600
Outdoor Leadership	279,530	285,916	279,985
Quest	393,094	335,557	350,078
Development and Advancement	1,215,933	976,277	1,039,987
Alumni Relations/Presidents Office	266,579	233,676	256,334
Development	266,187	220,743	274,731
Enrolment Management	353,635	307,928	292,922
Financial Aid	226,000	213,930	216,000
Globe Quest	103,532		
Programs assisting students	90,000	93,360	90,000
Student Development	503,956	479,324	461,421
Athletics	245,680	213,390	237,622
Student Development	258,276	265,934	223,799
Administration	1,463,630	1,414,115	1,336,176
Business Office/Finance	547,513	562,773	499,148
Facilities	674,382	596,386	596,564
Information Technology	241,735	254,956	240,464
Capital Expenditures	143,000	71,096	67,000
Reserves & Contingency	165,109		165,676
SURPLUS (DEFICIT)	-	213,287	-
Less: Capital Expenditures		71,096	
Revised Surplus (Deficit) - Per Audited Statements	-	284,383	

COLUMBIA BIBLE COLLEGE

Statement of Financial Position

April 30, 2010, with comparative figures for 2009

	2010	2009
Assets		
Current assets:		
Cash	\$ 171,048	\$ 191,627
Investments and marketable securities	402,174	386,128
Accounts receivable	193,575	136,834
Inventories	59,597	62,464
Prepaid expenses and deposits	93,432	123,798
	<u>919,826</u>	<u>900,851</u>
Restricted assets (Note 2):		
Cash and short-term deposits	1,404,496	844,997
Marketable securities	135,251	251,040
	<u>1,539,747</u>	<u>1,096,037</u>
Life insurance cash surrender value	23,281	23,965
Property, buildings and equipment (Note 3)	9,232,244	9,231,241
	<u>\$ 11,715,098</u>	<u>\$ 11,252,094</u>

Liabilities and Net Assets


Current liabilities:		
Accounts payable and accrued liabilities	\$ 224,664	\$ 109,693
Accrued holiday pay	191,019	200,822
Scholarships payable	63,160	57,650
Refundable deposits and unearned revenue	397,002	457,811
	<u>875,845</u>	<u>825,976</u>
Deferred contributions (Note 4):		
Expenditures of future periods	179,616	69,967
Unspent capital contributions - residence	794,807	502,586
Property, buildings and equipment	7,600,739	7,757,827
	<u>8,575,162</u>	<u>8,330,380</u>
Net assets:		
Invested in property, buildings and equipment (Note 5(a))	1,631,505	1,473,413
Scholarship endowment principal	556,224	514,484
General endowment principal	9,000	9,000
Internally restricted - capital reserve (Note 7)	147,982	367,621
Internally restricted - endowment (Note 7)	10,000	10,000
Unrestricted	(90,620)	(278,780)
	<u>2,264,091</u>	<u>2,095,738</u>

Capital disclosures (Note 10)

	<u>\$ 11,715,098</u>	<u>\$ 11,252,094</u>
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On behalf of the Board

 Director

 Director

See accompanying notes to financial statements.

COLUMBIA BIBLE COLLEGE

Statement of Operations

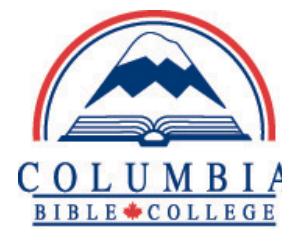
Year ended April 30, 2010, with comparative figures for 2009

	2010	2009
Student revenue:		
Course fees	\$ 3,779,030	\$ 3,545,945
Other student revenue	169,293	172,347
	<u>3,948,323</u>	<u>3,718,292</u>
Constituency support:		
Conference support (Note 6)	453,290	501,500
Donations and net fundraising	495,092	642,476
Programs assisting students (Note 4(a))	93,360	89,600
	<u>1,041,742</u>	<u>1,233,576</u>
Other income:		
Lease, investment and miscellaneous income	202,132	141,196
Ancillary services, net (Schedule)	500,908	462,877
	<u>703,040</u>	<u>604,073</u>
	<u>5,693,105</u>	<u>5,555,941</u>
Expenditures:		
Academic programs	2,445,646	2,687,641
Administration	1,414,115	1,379,152
Development and advancement	976,277	915,627
Student development	479,324	503,537
Programs assisting students (Note 4(a))	93,360	89,600
Capital	-	825
	<u>5,408,722</u>	<u>5,576,382</u>
Excess (deficiency) of revenues over expenditures before the undernoted	284,383	(20,441)
Amortization of property, buildings and equipment	(409,495)	(353,652)
Amortization of deferred contributions related to property, buildings and equipment	251,725	251,725
	<u>(157,770)</u>	<u>(101,927)</u>
Excess (deficiency) of revenues over expenditures	<u>\$ 126,613</u>	<u>\$ (122,368)</u>

See accompanying notes to financial statements.

Columbia Bible College Financial Report

Submitted by Terry Christie, Business Administrator



Once again, it is my privilege to talk about the financial picture of the College. It has been an interesting year and progress has been made on a number of fronts. We have new student information and financial software in place and we have definitive plans for the construction of a new residence.

I believe that the College has been given a wonderful opportunity in that we can be part of young peoples' lives, encouraging and teaching them to do and be what God would want of them. In this way, we have an important and exciting responsibility! We could not fulfill it without the tremendous support of our owners, friends and supporters. They play a crucial role in our success and we are grateful for their support. I would also recognize our staff and faculty, all of whom are dedicated to the College and students. They contribute tremendously to our success.

Operating Results - Year Ended April 30, 2010 and 2009

The format of the audited financial statements has been modified in order to have it more closely match our management reporting formats. Our operating results for the past two years look like this:

	Year ended <u>April 30/10</u>	Year ended <u>April 30/09</u>
Excess (deficiency) or revenues over expenditures, before amortization – as per Management Report	\$284,383	(\$20,441)
Amortization of property, buildings, equipment deferred contributions - net	(157,770)	(101,927)
Excess (deficiency) of revenues over expenditures	126,613	(122,368)

So for the year ended April 30, 2010, we were able to generate a surplus that slightly exceeded the prior year's deficit.

College Financial Position April 30, 2010 and 2009

Our year end is April 30, 2010. Cash flow is important to the college and we are happy to say that we did not have to dip into our line of credit during the year. Our unrestricted cash position at April 30, 2010 remained about the same as the previous year. Our restricted cash position improved significantly, increasing by \$443,000, due to contributions to our residence campaign and to our student financial aid programs. This is mirrored in our Deferred Contribution balances (excluding Property, Buildings and Equipment) which together show an increase of \$402,000. Our residence campaign fund increased from \$502,000 to \$794,000. Actual monies raised in the form of cash and pledges for the new residence as at April 30, 2010 was \$386,000.

Our Net Assets or "equity" increased in total from \$2,095,000 to \$2,264,000, an increase of \$169,000. The College made some large investments in infrastructure including a new phone system, expenditures on new student information and financial software, early expenditures on the new residence related to plans and site preparation, and various smaller expenditures on other equipment, renovations and software.

Enrolment for the year ended April 30, 2009 came in at 487 FFTE's, whereas for the year ended April 30, 2010, it was 508 (fiscal full time equivalent students = FFTE's). Tuition revenues were higher then in 2010, however donations, fundraising and denominational support declined in total from \$1,233,000 to \$1,041,000. This is of some concern. Other income increased from \$604,000 to \$703,000. Total costs for academic programs, administration, student development and development and advancement also came in lower, \$5,408,000 for the current year compared to \$5,576,000 for the prior year.

The Future - Operating Budget May 1, 2010 – April 30, 2011

It is always a challenge to forecast enrolment, especially when it fluctuates so much from year to year. When we constructed the budget for the year May 1, 2010 – April 30, 2011, we predicated it on enrolment of 510 FFTE's (fiscal full time equivalent students). Indications were that this would be realistic. When we do our budgeting, we do so with our strategic goals and priorities in mind.

Compared to the prior year's budget, the following key features are at play in the current, original budget (reflected in Budget (510) 2010/11 Column)

- ✓ An increase in tuition rates of 5%
- ✓ Increased General donations ~ \$50K
- ✓ Denominational subsidy down \$10K
- ✓ Small decline in net Residential revenue
- ✓ Small increase in net Food services
- ✓ Lower Hospitality revenue – no BC Lions ~ \$82K
- ✓ Saving - Academic Dean, later hire
- ✓ Saving - Dev position, later hire
- ✓ Stage 2 of Salary and Wage plan
- ✓ New Fin Aid position
- ✓ Small increase in Financial Aid ~ \$10K
- ✓ Increase in Admin costs – Facilities, PCTIA \$14K
- ✓ Increase in Capital costs \$67K > \$143K

We have just gone through the Fall enrolment period and the numbers are disappointing. We expect to be down about 55 FFTE's from the average of 510 originally projected. We have to reforecast our budget and there will be adjustments in many areas. The reforecast will project a breakeven situation, no layoffs, revenue adjustments and significant reductions to various program costs.

These revisions will lead to the preparation of a "reforecasted budget". The original adopted budget is reflected in the Budget (510) 2010/11 Column.

Interestingly, enrolment in the secular schools and universities is very high. One of the factors we have observed is that students at CBC seem to be taking fewer credits on average, than in the past. This brings the FFTE calculation down. With

God's grace, and as we have in the past, we will adjust to this lower enrolment.

Conclusion

I want to thank all of the College's friends and supporters without whom we would not succeed. I also want to thank staff and faculty for their dedication and hard work. Please join us in praying for these people and our students as we continue to do God's work.



Terry Christie

Board Roster 2009-2010

(Terms begin and end in October)

MC Board Members

Artur Bergen – (Term 2, 2011)
Ebenezer Mennonite Church

Kenny Chiu – (Term 1, 2011)
Peace Chinese Mennonite Church

Dick Hildebrandt – (Term 1, 2011)
Black Creek United Mennonite Church

Abe Neufeld – (Term 2, 2012)
Cedar Valley Mennonite Church
Chair

MB Board Members

Ron Born – (Term 1, 2011)
Willow Park Church

Marilyn Hiebert – (Term 1, 2012)
Bakerview Mennonite Brethren Church
Treasurer

Ralph Hildebrand – (Term 1, 2010)
Fraserview Mennonite Brethren Church
Vice Chair

Bill Hogg – (Term 1, 2012)
Gracepoint Community Church

Peter Horban – (Term 1, 2010)
Bakerview Mennonite Brethren Church

Terry Kaethler – (Term 1, 2012)
Mountain Park Community Church

Gabriella Unruh – (Term 2, 2011)
Bakerview Mennonite Brethren Church
Secretary

Dan Wiebe – (Term 0 - 2010)
(completing Brian Friesen's term, 2010)
Northview Community Church



Affirming Columbia’s Mission

The College bylaws stipulate that the owners must affirm changes to the mission of the school (Article 1.4.3).

It has been some time since we had reviewed the College mission statement and so in the course of the re-visioning process, there was a growing stream of conviction that the mission statement warranted two changes.

The current mission statement is: “To prepare people for a life of discipleship, service, and ministry.”

The proposed mission statement is: “To prepare people for a life of discipleship, service, and leadership; and to serve the church.”

The two changes are:

- 1. Exchanging the term “leadership” for “ministry,” and
- 2. Adding the focus that Columbia also serves the church, not only individual students.

Background and Rationale

1. Use of the term “leadership”

There are several reasons for this shift:

- The first is that it was felt that there was too much similarity between “service” and “ministry.”

- A second is an effort to affirm a term which is not quite as “church-specific” in its focus. The term ministry tends to be viewed as what happens in the church. While we clearly see a continuation of supporting and supplying the church, we also recognize that ministry happens beyond the church, in our businesses and agencies.

- A third is to challenge ourselves and our students to become initiators and pace-setters for God’s work and the term “leadership” connotes that element.

2. Addition of the phrase “to serve the Church.”

Schools can sometimes become very focused only on their enrollment and students. Public colleges and universities are expected to serve their communities.

- The key reason for adding this dimension to the mission statement is to challenge the College that it too has a community service responsibility, in Columbia’s case firstly directed to the churches of the region.

For these reasons, the Board of Directors recommends that the delegation affirm the recommended mission statement:

“To prepare people for a life of discipleship, service, and leadership; and to serve the church.”



Photography by Mike Richardson
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